

Company balance sheet

as at 27 November 2011

	Notes	27 November 2011 £'000	28 November 2010 £'000
Non-current assets			
Investments	3.1.1	478,436	477,840
		478,436	477,840
Current assets			
Other receivables	3.2.1	137,952	61,250
Short-term investment	3.2.2	—	30,000
Cash and cash equivalents	3.2.3	85,330	114,361
		223,282	205,611
Total assets		701,718	683,451
Current liabilities			
Trade and other payables	3.2.4	(9,543)	(323)
		(9,543)	(323)
Net current assets		213,739	205,288
Net assets		692,175	683,128
Equity			
Share capital	4.1.1	11,167	11,068
Share premium	4.1.1	213,746	206,094
Retained earnings		467,262	465,966
Total equity		692,175	683,128

The Company financial statements on pages 116 to 136 were authorised for issue by the Board of Directors and signed on its behalf by:

Tim Steiner
Chief Executive Officer

Andrew Bracey
Chief Financial Officer

Ocado Group plc
Company Registration Number 07098618 (England and Wales)

21 March 2012